MONITORING OF 2017-18 BUDGET REDUCTIONS

| Ref. | Budget Reduction Proposal | Original 2017-18 £'000 | Amount of saving achieved £000 | Comments / Mitigating Actions in 2018-19 |
|-------|--|------------------------------|--------------------------------------|--|
| | | | RAG STATUS | KEY |
| | | | RED | Not likely to be achieved at all in this financial year or less than 25%. |
| | | | AMBER | Reduction not likely to be achieved in full in financial year but greater than 25% |
| | | | GREEN | Reduction likely to be achieved in full |
| | <u>ION & FAMILY SUPPORT</u> L EDUCATION & FAMILY SUPPORT | | | |
| EFS1 | Phased implementation of Learner Transport Policy regarding statutory distances for free travel. | 20 | 0 | Under spends across wider directorate areas have offset this shortfall in 2017-18 and will have to continue into 2018-19 |
| EFS2 | School transport route efficiencies. | 40 | 0 | Under spends across wider directorate areas have offset this shortfall in 2017-18 and will have to continue into 2018-19 |
| EFS3 | Achieve full cost recovery on Catering Service, through a combination of efficiencies and price increase | 79 | 79 | None required |
| EFS4 | Reduction in budget for Development Team | 68 | 68 | None required |
| EFS5 | Removal of Nursery development grant to private settings - Nursery Development Grant which is currently used for Grants to the childcare sector and training to improve the quality of early years provision in Bridgend and to enable the childcare workforce to meet and fulfil their legal requirement. | 30 | 30 | None required |
| EFS7 | To review the Built Environment Service Level Agreement with Schools to achieve full cost recovery. | 31 | 0 | Under spends from vacancy management within Built Environment have offset this shortfall in 2017-18. This MTFS proposal is the first call on savings identified from the implementation of the Corporate Landlord model. |
| EFS10 | Transfer of management of the centre to Flying Start along with efficiency review of running costs of the building | 75 | 75 | None required |
| EFS13 | WJEC - re-alignment of budget to reflect actual charge from WJEC. | 10 | 10 | None required |
| EFS15 | Speech and language therapy - This is a proposal to delegate the Speech and Language Service to schools- School Based Model. Other Local Authorities such as Cardiff, Neath Port Talbot and Swansea have moved towards a school based model with the involvement of an SLA with Health which has proven to be a successful model. This proposal would negate the local authority's requirement to manage the service resulting in a release of the management structure of the service. | 75 | 0 | Vacant posts held within wider service area to cover value of saving until consultation and implementation complete. |
| EFS24 | It is proposed to undertake a restructure to Business/Management Support to look for efficiencies. | 74 | 74 | None required |
| EFS25 | Education Psychology - This proposal is predicated on losing the post of Lead Education Psychologist. Through Collaboration with other Local Authorities in the Consortia the role of the Lead Education Psychologist could potentially be shared. The | 75 | 0 | Alternative savings put forward by the Directorate to mitigate the removal of this saving proposal (see below) |

APPENDIX 2

| | Total Education and Family Support | 577 | 411 | |
|-------|--|-----|-----|--|
| | Alternative to EFS25: Reduction to Central Special Educational Needs Budget (£20,000), Equipment budget (£26,000) and vacant posts | 0 | 75 | None required |
| EFS25 | the Consortia the role of the Lead Education Psychologist could potentially be shared. The Education Psychology part of this role will remain to ensure there is no reduction in EP capacity. The management capacity is what would be potentially lost | 75 | 0 | Alternative savings put forward by the Directorate to mitigate the removal of this saving proposal (see below) |

| Ref. | Budget Reduction Proposal | Original 2017-18 £'000 | Amount of saving achieved £000 | Comments / Mitigating Actions in 2018-19 |
|---------|--|------------------------------|--------------------------------------|---|
| SCHOOLS | 6 | | | |
| SCH1 | Removal of Protection to Schools Budgets | 869 | 869 | Net overall school balances totalled £866,000 at the start of the financial year. During 2017-18 school balances reduced by £506,000 to £360,000 at the end of the financial year, representing 0.39% of the funding available. |
| | Total Schools | 869 | 869 | |
| | | | | |
| | Total Education & Family Support Directorate | 1,446 | 1,280 | |

SOCIAL SERVICES & WELLBEING

| Theme 1 - | Remodel Service Delivery | | | |
|-----------|---|-------|-------|--|
| | Link the work on the new assessment | | | |
| | framework to the new national eligibility criteria as part of the Social Services and Wellbeing Act | 150 | 150 | None required |
| ASC7 | Re-provision and remodelling of Shared Lives | 50 | 50 | None required |
| | Review Continuing Health Care (CHC)- eligible cases to secure appropriate contribution to packages of care | 100 | 100 | None required |
| ASC17 | Managed Service Reductions Residential & Respite Care | 414 | 200 | New Service Plan identifying alternative savings has been developed for 2018-19 onward |
| CH25 | Reduction in Safeguarding LAC numbers and related reduction in costs | 260 | 0 | New Service Plan identifying alternative savings has been developed for 2018-19 onward |
| COM13 | Transfer of directly operated centres and review of grant support to voluntary organisations | 39 | 20 | Shortfall met from under spends in other service areas. |
| SSW4 | New models of service delivery within AWEN cultural trust. | 101 | 101 | None required |
| Theme 1 - | Remodel Service Delivery - sub-total | 1,114 | 621 | |
| Theme 2 - | Service Efficiencies | | | |
| ASC12 | Continued efficiencies within LD Day Services | 120 | 120 | None required |
| HL2 | Review Healthy Living Partnership Contract | 308 | 308 | None required |
| Theme 2 - | Service Efficiencies - sub-total | 428 | 428 | |
| Theme 3 - | Income Generation | | | |
| ASC10 | Develop income stream for specialist Mental Health placements at Glyn Cynffig | 73 | 0 | New Service Plan identifying alternative savings has been developed for 2018-19 onward |
| Theme 3 - | Income Generation sub-total | 73 | 0 | |
| Thoma 1 | Prevention and Wellbeing | | | |
| SSW1 | Impact of the Prevention and Wellbeing agenda | 668 | 0 | New Service Plan identifying alternative savings has been developed for 2018-19 onward |
| Theme 4 - | Prevention and Wellbeing sub-total | 668 | 0 | |
| | Total Social Services & Wellbeing Directorate | 2,283 | 1,049 | |
| COMMUN | | | | |
| COM5 | Reduction to Winter Maintenance Budget | 60 | 60 | None required |
| COM7 | Technical Surveys - Reduction in budget to cover only costs of SCRIM/SCANNER and a number of other required inspections | 5 | 5 | None required |
| COM8 | Reduction in road marking maintenance | 10 | 10 | None required |
| COM9 | Removal of Security budget Waterton | 20 | 20 | None required |
| COM12 | Broad review of car park charging including staff and elected member parking passes | 50 | 0 | Under spends across wider directorate areas have offset this shortfall in 2017-18 and will have to continue into 2018-19 |
| COM14 | Reduction in Adult Community Learning provision | 70 | 70 | None required |

| Ref. | Budget Reduction Proposal | Original 2017-18 £'000 | Amount of saving achieved £000 | Comments / Mitigating Actions in 2018-19 |
|-------|---|------------------------------|--------------------------------------|--|
| COM16 | A substantial cut of 25% was made to the service in 2015/16 on top of savings in previous years, limiting the scope for further reductions. 2017/18 - £21k – A reduction in the BCBC tourism marketing budget, and reducing the mobile TIC budget, for the financial year 2017/2018. 2018/19 -£40k cut in commissioning budget to support 3rd Sector with Community Asset Transfer. This is part of the Strategic Regeneration Fund. 2019/20 -£20k reduction in the Events budget in 2019/20. It is not possible to reduce the budget prior to this due to existing commitments (Urdd, Women's Open, Senior Open, Town Centre Events programme). This is a part of the SRF match-funding budget. | | 21 | None required |
| | Reduction to core budget for Civil Parking Enforcement Team. | 50 | 50 | None required |
| COM18 | Reductions to the budget for the Materials Recovery and Energy Centre (MREC) Introduction in 17/18 of savings achieved through the current procurement being undertaken with Neath Port Talbot CBC for the provision of new operator arrangements for the MREC facility at Crumlyn Burrows. | 200 | 0 | BCBC officers meeting regularly with NPT and putting resources into the finalisation of the joint agreement document for the new contract. |
| COM19 | Permitting Scheme road works net of existing income of £95,000 | 100 | 0 | The responsible highways network budget area is committed to staying within budget irrespective of the delivery of the scheme. |
| COM21 | Rights of Way - removal of contribution to Coity Walia | 21 | 6 | Under spends across wider directorate areas have offset this shortfall in 2017-18. Full savings anticipated to be made in 2018-19. |
| COM24 | AD procurement - Reduction in budget through savings in the treatment of the Councils domestic food waste, through a joint procurement exercise with the City and County of Swansea (CCS) for the treatment of food waste by anaerobic digestion (AD) | 100 | 100 | None required |
| | Review of Lifeguard services to consider length of season and beach coverage. | 60 | 60 | None required |
| | Total Communities Directorate | 767 | 402 | |

CHIEF EXECUTIVES

FINANCE

| CEX1 | To reduce the number of Finance and accountancy staff | 50 | 50 | None required |
|-------|---|-----|-----|---|
| CEX2 | To reduce the number of Internal Audit hours commissioned from joint service | 60 | 60 | None required |
| CEX3 | To put Council Tax and some aspects of benefits online and to collaborate with others | 150 | 75 | Savings allocated between Housing Benefits & Council Tax and staffing reduction has been incorporated into the 18-19 structure. Council tax savings will not be achieved until Channel Shift has been incorporated for several months (fully implemented 24-4-18) and it is too early to identify if saving will be achieved in 18-19. Under spends realised elsewhere will mitigate overall. |
| CEX6 | To reduce the number of corporate directors | 120 | 120 | None required |
| CEX11 | Implement fines for non return of Single Person Discounts | 34 | 34 | Scheme is operational in 18-19, too early to establish the level of income that could be expected |
| | Total Chief Executives | 414 | 339 | |

OPERATIONAL AND PARTNERSHIP SERVICES

| OPS1 | Public Protection Collaboration | 20 | 20 | None required. |
|---|--|-----|-----|---|
| OPS2 | Restructure of Legal, Democratic and Procurement. | 150 | 135 | Savings made elsewhere due to reallocation of target. |
| Housing | | | | |
| | Non staff Budget, Review Service Level Agreements and Staffing. | 50 | 50 | None required. |
| Human R | esources | | | |
| OPS4 To reduce number of staff in HR, OD and Communications and business support | | 140 | 118 | Savings made elsewhere because the MTFS saving target was reallocated within the directorate. |
| OPS5 | Reduction in Non Staffing budgets | 10 | 10 | None required. |
| ICT | | | | |
| OPS6 | Call tariff efficiency | 40 | 25 | Savings made from Software |

| Ref. | Budget Reduction Proposal | Original 2017-18 £'000 | Amount of saving achieved £000 | Comments / Mitigating Actions in 2018-19 |
|----------------|--|------------------------------|--------------------------------------|--|
| OPS7 | Review non staff budgets for communications, supplies training and equipment | 65 | 155 | None required. |
| Transformation | | | | |
| OPS8 | Staff restructure | 60 | 22 | Remainder of target met from Performance section of Legal. |
| | Total Operational & Partnership Services | 535 | 535 | |

CORPORATE / COUNCIL WIDE

| CWD2 | Reduction in other Corporate budgets including pay and price provision. | 107 | 107 | None required |
|------|---|-----|-----|---------------|
| CWD4 | Reduction in provision for Council Tax Reduction Scheme | 300 | 300 | None required |
| | Total Corporate / Council Wide | 407 | 407 | |

| GRAND TOTAL REDUCTIONS | 5,852 | 4,012 | |
|------------------------|-------|-------|--|
| | | | |
| REDUCTIONS SHORTFALL | | 1,840 | |

| 2,523 |
|-------|
| 2,794 |
| 535 |
| 5,852 |